

JTOWER

Financial Results for the 1st Quarter of FY2020 ended June 30, 2020

August 7, 2020

JTOWER Inc.

1 FY2020 Q1 Financial Results





4 Appendix

Consolidated revenue increased 59% YoY to JPY818 million, continuing high growth

- The revenue for the Domestic IBS business increased 77% YoY to JPY612 million, driving overall revenue growth.
- Infra-Sharing revenue^{*1} accounted for 86% of the total revenue, establishing a • stable revenue base.

Achieved profitability in all the profit levels

- Consolidated EBITDA increased by more than 2.2 times YoY to JPY316 million.
- The gross profit increased resulting from Infra-Sharing revenue growth, while SG&A expenses were kept down by factors such as remote work, from these results consolidated operating profit increased to JPY100 million.
- Ordinary profit and net Income achieved profitability. \bullet

In Q1, both sales and profits exceeded expectations

Considering the occurrence of upfront investment costs (personnel costs, etc.) related to Tower business and others from Q2 onward and uncertainties in the external environment, such as further impact of COVID-19, full-year forecasts remain unchanged.

Revenue from Infra-Sharing service based on long-term contracts. For details, please refer to "Breakdown of Infra-Sharing and Other Revenues by Business" in Appendix.

1 Impact of COVID-19 on Q1 results

	Assumptions for expected impacts in FY2020 forecasts	Impact on Q1 results
Domestic IBS	Continuation of a state of emergency by the end of June is assumed, and delays in the launch of services are factored in. (for up to 6 months)	A state of emergency was lifted nationwide on May 25, and the number of installations increased exceeding the expectation.
International IBS	Belated approvals by mobile network operators will cause the delay in service launch. (for about 3 months)	Incorporate financial results in 3 months time lag. The impact in Q1 (Jan-Mar) was limited and performance trends were assumed levels.
Solution	The acquisition of new contracts is expected to decline by half at the beginning of FY2020 and gradually recover.	Acquisition of new contracts related to Wi-Fi decreased at roughly the expected level. Even after the termination of a state of emergency, restrictions on sales activities continue and recovery may be delayed.
SG&A		 Expenses were reduced due to implementation of remote work. (travel expenses, office expenses, etc.) Personnel costs fall short of forecast due to postponement of recruitment.

1 FY2020 Q1 Consolidated Results – P&L

- **JTOWER**
- Revenue increased to JPY818 million (+58.9% YoY), EBITDA to JPY316 million (more than 2.2x YoY), and operating profit increased to JPY100 million.

	FY2019	FY2020		
(JPY mn)	Q1 (3 Months)	Q1 (3 Months)	Char	nge
	Results	Results	Amount	%
Revenue	515	818	+303	+58.9%
EBITDA *1	141	316	+174	+123.1%
EBITDA Margin	27.5%	38.7%	+11.2pt	
Operating Profit	-0	(100	+101	_
Operating Profit Margin		12.3%	_	
Ordinary Profit	-7	93	+101	_
Net Income	-24	55	+79	_
Capital Expenditure * ² (Investment Cash Flow)		668		

*1: EBITDA=Operating profit + depreciation + goodwill amortization + amortization of long-term prepaid expenses

*2: Unaudited figure. The calculation based on the results of Q1 FY2020 and no calculation of previous year figure.

FY2020 Q1 Consolidated Results – BS (1/2) JTOWER

• Cash and Cash Equivalents increased by JPY1,455 million from the end of FY2019 to JPY8,643 million due to an increase in Infra-Sharing revenues, which exceeded capital investment, thereby improving financial soundness.

	FY2019	FY2020		
(JPY mn)	March 31, 2020	June 30, 2020	Change	
Current Assets	8,032	9,255	+1,223	
Cash and Cash Equivalents	7,188	8,643	+1,455	
Notes and Accounts Receivable	482	367	- 115	
Non-current Assets	6,614	6,981	+367	
Tangible Fixed Assets	5,860	6,249	+388	
Goodwill	579	558	- 20	
Total Assets	14,646	16,237	+1,590	
Financial Indicators				
Debt	1,083	1,239	+155	
Net Debt	-6,104	-7,404	- 1,299	
Equity Ratio	45.3%	41.1%	-4.2%	

1 FY2020 Q1 Consolidated Results – BS (2/2)



• Increased number of IBS installations has been reflected in increased current and long-term unearned revenue (to be reported as revenue in the future).

	FY2019	FY2020		
(JPY mn)	March 31, 2020	June 30, 2020	Change	
Current Liabilities	3,288	3,796	+507	
Accounts payable - trade	193	149	- 43	
Shor-term borrowings	45	7	- 37	
Accounts payable - other	1,204	1,098	- 106	
Unearned revenue	1,525	2,185	+659	
Non-current Liabilities	4,723	5,760	+1,037	
Long-term borrowings	300	300		
Long-term unearned revenue	3,869	4,766	+896	
Total Liabilities	8,011	9,556	+1,545	
Net Assets	6,635	6,681	+45	
Share capital	4,272	4,278	+5	
Capital surplus	2,433	2,439	+5	
Total Liabilities and Net Assets	14,646	16,237	+1,590	

1 Historical Consolidated Revenue

 Infra-Sharing revenue*¹ has grown 63% YoY and is serving as a steady revenue base, accounting for 86% of the total consolidated revenue.

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• In Other revenue, one-time sales of contracted construction work, which increased in Q4 of FY2019, became standardized.



*1: Revenue from Infra-Sharing service based on long-term contracts. For details, please refer to "Breakdown of Infra-Sharing and Other Revenues by Business" in Appendix. *2: Figures from FY2018 and before as well as the breakdown of Infra-Sharing revenue and other revenue are unaudited.

Note: Breakdown of quarterly revenue by business is unaudited.

1 Historical Revenue by Business

- Domestic IBS Business revenue increased by 77% YoY and has grown to account for 75% of the total consolidated revenue.
- International IBS and Solution business were as planned (one-time sales increased in Q4 of FY2019).
 828 818



% of

total

Historical Number of Installations (Domestic IBS) JTOWER

- Total number of IBS installations has increased to 273 (installation completed: 182, to be installed: 91).
- Total number of completed IBS installations increased by 21 during Q1.



- Projects where radio waves have been emitted and revenues are recognized.
- Projects where we have reached an agreement with the property owner and mobile carriers, and radio waves emission and revenue recognition are expected in the next *2: few years. 10

1 Historical Tenancy Ratio*1 (Domestic IBS)

 Tenancy Ratio (average number of participating mobile network operators per property) has been steady in the higher 2 point range.



*1: Average number of participating mobile carriers per property (at properties where IBS has been installed to date).

1 Historical Consolidated EBITDA^{*1}

• With an increased number of installations for the Domestic IBS business, consolidated EBITDA grew 123% YoY.

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*1: EBITDA=Operating profit + depreciation + goodwill amortization + amortization of long-term prepaid expenses

*2: Figures before FY2019 are unaudited.

Note: Figures before FY2019 are unaudited.

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1 Historical Consolidated Operating Profit

- Consolidated operating income turned positive in Q2 of FY2019 and increased 92% compared to Q4 of FY2019 to JPY100 million.
- Gross profit increased due to the increase in Infra-Sharing revenue, while SG&A expenses fell short of the plan, resulting in improved profitability.



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1 Historical Consolidated SG&A Expenses

 Consolidated SG&A-to-revenue ratio improved to 40% due to a decrease in expenses caused by implementation of remote work, postponement of recruitment, and an increase in Infra-Sharing revenue.









4 Appendix

Topics – Development of 5G infra-sharing equipment/

Tower Sharing in Rural Areas

Development of 5G infra-sharing equipment

• Steady progress toward completion of development during FY2020.



- Negotiations with landowners generally obtained internal consent.
- Tower construction is expected to commence from 2H of FY2020 based on the results of the study for using by mobile network operators.





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Topics – The installation of 5G smart poles in the Nishi-Shinjuku area

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- Entered into an agreement to install smart poles in the Nishi-Shinjuku area with Tokyo Metropolitan Government.
- The four MNOs all decided to use these smart poles to be installed in accordance with the Agreement.
- Install 5G base stations including 5G infra-sharing equipment and begin to share telecommunications facilities.



2

July 2020

Fall

2020

onwards

Establish a business model through the project in the Nishi-Shinjuku area and expand the coverage areas with smart solution demands.



^{*} This image is created based on a smart pole under construction as of July 10, 2020

Topics – Capital and business partnership with Mitsubishi UFJ Lease & Finance (As of July 2, 2020) **JTOWER**

Position of both companies in capital and business partnership

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Expertise in the field of Infra-Sharing, and related sales & technical capabilities. \times

Customer base of real estate companies and local governments, asset business insights and financial base.

• MUFG

Mitsubishi UFJ Lease & Finance

Utilization of the customer base of Mitsubishi UFJ Lease & Finance in sales activities to real estate companies and local governments.

Cooperation in the establishment of a finance scheme for capital investment in indoor and outdoor telecommunications infrastructure.

1 FY2020 Q1 Financial Results



3 FY2020 Forecasts

4 Appendix

3 FY2020 Full-Year Forecasts

• In Q1, both sales and profits exceeded expectations.

Considering the occurrence of upfront investment costs (personnel costs, etc.) related to Tower business and others from Q2 onward and uncertainties in the external environment, such as further impact of COVID-19, full-year forecasts remain unchanged.

	FY2019	FY2020			FY2020	
	12 Months	12 Months	Char	nge	Q1 (3 Months)	Progress
(JPY mn)	Results	Forecasts	Amount	%	Results	%
Revenue	2,558	3,381	+822	32.1%	818	24%
EBITDA *1	737	1,128	+390	52.9%	316	28%
EBITDA Margin	28.8%	33.4%	+4.5pt	_	38.7%	_
Operating Profit	69	150	+80	115.4%	100	67%
Operating Profit Margin	2.7%	4.4%	+1.7pt	_	12.3%	_
Ordinary Profit	5	107	+101	1796.4%	93	87%
Net Income	-13	62	+75	_	55	89%
Capital Expenditure (Investment Cash Flow)	2,611	3,468	+857	32.8%	668	19%

*1: EBITDA=Operating profit + depreciation + goodwill amortization + amortization of long-term prepaid expenses

1 FY2020 Q1 Financial Results





4 Appendix

Growth Strategy

Appendix I

Appendix I Business overview and other information

I Growth Strategy

Domestic IBS	 Increase number of IBS installations Sustainable increase in new buildings. Broaden the target to increase sales potential (installation at existing buildings, add-on-service such as 5G-realted services). Improve tenancy ratio Upside potential with new entry of Rakuten Mobile. Development of 5G infra-sharing equipment
Tower	 Launch tower sharing in rural areas Selection of candidate sites completed and in the process of negotiation with landowners. Planning to start services in some areas in FY2020 and expand locations from the next fiscal year. Launch tower sharing in urban areas Selected as 5G Smart Poles provider of Tokyo Metropolitan Government . Use the momentum of smart city planning initiatives to expand services in other areas.
Local 5G	 Development of local 5G service Invest in business development for commercialization of the service.
Strengthen Related Businesses	✓ Strengthen Overseas IBS and Solution Businesses

Persistent Demand and Upside Potential - Domestic IBS Business

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IBS installed by **JTOWER** in Japan^{*1}: 182 installed and 91 to be installed^{*1}



As of June 30, 2020. *2: Company estimate based on large-scale projects with floor area of >10,000rd. *3: Large-scale projects with >330rd per floor (as of Sept. end 2018, office building criterion based on Sanko Estate). *4: Large-scale projects with >1,500 m retail floor space and >10 tenants, developed by a developer. *5: Based on the number of resort hotels, city hotels and business hotels in Japan (as of Dec. 31, 2018). *6: Large hospitals with >300 beds in Japan (excluding general clinics, as of Oct. 1, 2017). *7: Condominium buildings with >20 floors in Japan (estimate for 2020 as of Oct. 31, 2018). *8: Total number of tunnels used by private railway companies and Japan Railway Company based on the statistics provided by the Ministry of Land, Infrastructure, Transport and Tourism (as of 2016)

Source: "OFFICE RENT DATA 2017" by Sanko Estate Co., Ltd., Japan Council of Shopping Centers Website, TOKYO KANTEI Co., Ltd. and the Ministry of Land, Infrastructure, Transport and Tourism (Annual Railway Statistics)

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Development of 5G infra-sharing equipment - Domestic IBS Business

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- We plan to complete the development of 5G infra-sharing equipment in FY2020 for the general 5G service expansion in the near future.

✓ Required process and schedule for the service launch



Various upside potential

- ✓ Installation at new buildings
 - Opportunity to install as an add-on to the existing 4G infra-sharing service

✓ Installation at existing buildings

- ⁻ Add-on opportunities at buildings where our 4G infra-sharing service has been installed
- New opportunities at buildings where our 4G infra-sharing service has not been installed

Sharing of New Towers in Rural Areas - Tower Business

• We're making progress in negotiations with landowners for tower construction and plan to complete constructions in some areas by the latter half of FY2020 and to expand sites in FY2021 onwards with the expansion of the general 5G service.

Tower sharing in rural areas

Roadmap for tower sharing in rural areas



Sharing of New Towers in Urban Areas - Tower Business

 In April 2020, JTOWER was selected as the 5G Smart Poles provider of Tokyo Metropolitan Government . We will start the construction in FY2020 and expand the coverage to areas with smart solution demands in FY2021 and onwards.

Tower sharing in urban areas

Roadmap for tower sharing in urban areas



FY2020 shared antenna **Digital Signage** onwards

 Selected as the 5G Smart Poles provider of Tokyo Metropolitan

- Government (April 3, 2020)Preparing to take part in the leading
 - smart city project in Japan

 Start with Nishi-Shinjuku area in central Tokyo then expand the coverage areas with smart solution demands

FY202

I Development of Local 5G Service

• Use the management resources we have accumulated in domestic IBS Business for development of services.

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- Plan to make investments in the verification process and other start-up costs.
 - ✓ The Image of Our Local 5G Services

Expect to provide B2B2C and B2B2B services to property owners



Strengthen Related Businesses - International IBS Business and Solution Business

International IBS

 Operating as a consolidated subsidiary (top player in Vietnam).



 <u>Possibility for M&A of local</u> <u>competitors or existing assets</u> <u>in operation.</u>



Operating as an equitymethod affiliate (Myanmar) and non-consolidated subsidiary (Malaysia).



Malaysia

- <u>Strengthening the business</u> <u>foundation</u> through the improvement of the operating system and the organizational structure.
- The improvement of profitability in mid- to long-term.

Solution

Provide following and other solutions as value-added services to the IBS and tower business:



Cloud-based Wi-Fi solution

- Started providing an independent solution service to meet the demands of real estate companies.
- Strengthening upsell strategies for properties where we provide our IBS service.
- SITE LOCATOR



- Strengthening marketing strategies including alliance with partners such as JA Mitsui Leasing to scale up the database.
- Explore opportunities to provide further valueadded services.

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Appendix I Growth Strategy

Appendix II Business overview and other information

SHARING THE VALUE

Creating business with social impact that brings value to all stakeholders

Company Information

Company Name	JTOWER Inc.
Founded	June 2012
Representative Director	Atsushi Tanaka
Head office	8-5-41 Akasaka, Minato-ku, Tokyo, Japan
Employees	144 ^{*1} (consolidated, as of June 30, 2020)
Capital	JPY4,278 million (as of June 30, 2020)
Business Description	Provision of telecom Infra-Sharing service and related services in Japan and overseas

^{*1:} Number of employees includes the average number of temporary workers (contract workers and workers from staffing agencies) in the past year, which is 26

Telecom Infra-Sharing Business in Japan and Overseas JTOWER

IBS^{*1} Business (Indoor Infra-Sharing)

- ✓ Integrate mobile network operators' in-building infrastructure as a shared system
- Beneficial for real-estate firms, mobile users and mobile network operators
- ✓ Steady growth with a stable revenue model



- Japan **Installation at 273 properties***2 (including the number of installations to be completed)
 - ✓ Recent 3-year growth (CAGR): +67%
 - Expansion in emerging markets
 - Top player in Vietnam (Installation at 156 properties^{*2})
 - Expanding in Myanmar and Malaysia

✓ Alliance with strong local partners

Tower Business (Outdoor Tower Sharing)

- ✓ Full-scale entry in FY2020
- New market for outdoor Infra-Sharing service driven by the deployment of 5G
- Outdoor telecom infrastructure sharing among mobile network operators



Solution Business

- ✓ Value-added services for Infra-Sharing business
- Serve demand by mobile carriers and real estate companies for rooftop base station installation through SITE LOCATOR, cloud-managed Wi-Fi solution and others





Overseas

I Management with Telecom Expertise

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	Representative Director	Senior Managing Director	Managing Director CFO	Director	Outside Director	Outside Director	Advisor
	Atsushi Tanaka	Yusuke Kiriya	Ryosuke Nakamura	Nobuo Nezu	Naoki Ota	Hiroyuki Mitoma	Eiji Hagiwara
Years of Telecom Industry Experience	23	17	12	52	21	25	46
	Goldman Sachs (Equity analyst /		PwC Aarata		Boston Consulting	NTT WEST (Director of	NTT DOCOMO (Director)
Previous Experience	Telecom sector) eAccess (Head of corporate planning div.) eMobile (CFO / Head of corporate planning div.)	M'sWorks (Senior engineer)	(Audit / Advisory) eAccess (Group head of business planning div.)	KDDI (Managing executive officer / Full time auditor / Advisor)	Group (Senior partner / Managing director) Ministry of Internal Affairs and Communications (Advisor to Minister)	equipment div. of Kyusyu group) NTT(Holding Company) (Director of technical planning div.)	Panasonic Mobile Communications (Senior Managing Director) SAMJI ELECTRONICS (Advisor)



Established a solid position in the market with a high entry barrier
 Certified from mobile network operators

✓ First-mover advantage

Pioneer of the service with high switching cost and low churn rate

✓ Strong relationships

Established network with mobile network operators and major real estate developers

Listed on the Tokyo Stock Exchange Mothers on December 18, 2019


Domestic IBS Image: The number of installations around the country and type of buildings *1, 2 Public facility 3% Other 5%



Expansion mainly in Southeast Asia by partnering with influential local players



Tower – Potential Demand Driven by 5G

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I Tower – Create New Market by Full-scale Investments

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*1: MIC: Ministry of Internal Affairs and Communications

Solution – Up-selling for Infra-Sharing

Provide indoor Cloud-managed Wi-Fi solution and SITE LOCATOR service which match the needs for monetization of idle space of real estates and BTS installation of mobile network operator



Overview of SITE LOCATOR Service



41 *2: LPWA stands for Low Power Wide Area and is a type of wireless telecommunication wide area network designed to allow long range communications at a low bit rate

Announced Capital & Business Partnership with NTT(Holding Company) on July 4, 2019. (NTT acquired approx. 20% of stake.)

> **Provision of Infra-Sharing Solutions Combining the Resource of Both Companies**

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NTT Group

Expertise in the field of Infra-Sharing, and related sales & technical capabilities.

Wealth of operational know-how and technical capabilities in telecommunications.

(Business Partnership example) Use of facilities owned by NTT Group and its store of know-how in areas such as construction, maintenance, and related management

Development of solutions

Issues facing the entire communications industry in the 5G era

Huge capital investment

Assurance of installation sites for base stations

Targeting contribution to the efficiency in <u>the early expansion of</u> <u>service areas</u> and <u>the contraction of quiet areas</u> in the 5G era Aiming to expand the Domestic IBS business and the Tower business supported by the increasing 5G demands for the efficient capital investments in telecom infrastructure area



Important Indicators to Improve Enterprise Value and Upside Potentials



 Development demand for Tokyo Olympics and Osaka-Kansai Japan Expo etc.

Π

- Strengthen the business foundation by Capital & Business Partnership with NTT (Holding Company)
- Increase in the entry of mobile network operators such as further participation on existing properties
- Introduction of shared equipment for 5G to the existing and new properties
- ✓ Additional value for IBS Business
 - Provide Wi-Fi solutions
- ✓ Provide local 5G-related solutions

Operating Areas of Global Tower Companies



Notes: Based on the announcement regarding main business operating area by each global tower company Source: Company Materials



Demand for infrastructure will increase due to the significant impact of 5G related services

*1: As of September 30, 2018 *2: "Gbps" is defined as Gigabits per second. 1Gbps is equal to 1,000,000,000 bits per second Source: Ministry of Internal Affairs and Communications, Softbank



Note: "Radio-related industries" is defined as industries in which companies use radio in their main business "Radio-usage industries" is defined as industries in which companies use radio to enhance or streamline their services (excl. radio-related industries) Source: Mitsubishi Research Institute

Consolidated Profit and Loss Statement

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(JPY mn)	FY2017	FY2018	FY2019
Revenue	756	1,377	2,558
Domestic IBS Business	510	863	1,783
International IBS Business	244	455	435
Solution Business	1	59	339
Revenue Growth	356%	82.1%	86.6%
Cost of Goods Sold	587	730	1,278
Gross Profit	169	647	1,279
Selling, General and Administrative Expenses	643	817	1,209
Operating Profit	4 74	▲169	69
Operating Profit Margin	_	-	2.7%
EBITDA*1	▲225	168	737
EBITDA Margin	-	12.2%	28.8%
Ordinary Profit	4 79	▲166	5
Net Income Before Income Taxes	▲560	▲166	▲ 1
Net Income Attributable to Non-Controlling Interests	1	15	2
Net Income Attributable to Owners of the Parent	▲577	▲214	▲ 13
Consolidated Number of Employees* ²	72	116	138

*1: EBITDA=Operating profit + depreciation + goodwill amortization + amortization of long-term prepaid expenses

*2: Number of employees includes the average number of temporary workers (contract workers and workers from staffing agencies) in the past year.

FY2019

FY2018

(JPY mn)	FY2017	FY2018	EV2010	
Current Assets	F12017	FIZUIO	FY2019	
Cash and Cash Equivalents	2,452	2,329	7,188	
Notes and Accounts Receivable	195	379	482	
Total Current Assets	2,781	2,983	8,032	
Non-current Assets				
Tangible Fixed Assets	1,500	3,631	5,860	
Goodwill	460	638	579	
Total Non-current Assets	1,994	4,412	6,614	
Total Assets	4,776	7,396	14,646	
Financial Indicators				
Debt	637	818	1,083	

▲1,815

24.1%

913

Net Debt

Equity Ratio

Capital Expenditure

▲1,510

2,441

21.0%

Current Liabilities	112017	112010	112015
Accounts payable - trade	68	172	193
Shor-term borrowings	15	12	45
Accounts payable - other	429	1,019	1,204
Unearned revenue	318	737	1,525
Total Current Liabilities	986	2,143	3,288
Non-current Liabilities			
Long-term borrowings	150	300	300
Long-term unearned revenue	1,024	2,042	3,869
Total Non-current Liabilities	1,580	2,744	4,723
Total Liabilities	2,566	4,887	8,011
Share capital	1,049	1,399	4,272
Capital surplus	1,341	1,658	2,433
Total Net Assets	2,209	2,508	6,635
Total Liabilities and Net Assets	4,776	7,396	14,646

FY2017

▲ 6,104

2,787

45.3%

Consolidated Cash Flow Statement

(JPY mn)	FY2017	FY2018	FY2019
Cash Flows from Operating Activities	888	1,290	3,165
Change in Unearned revenue	1,002	1,437	2,565
Depreciation	233	300	612
Amortization of Goodwill	15	36	53
Cash Flows from Investing Activities	▲1,900	▲2,110	▲ 2,699
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	▲91	-
Purchase of property, plant and equipment	▲800	▲1,775	▲ 2,611
Purchase of shares of subsidiaries resulting in change in scope of consolidation	▲1,067	▲99	-
Cash Flows from Financing Activities	2,603	570	4,385
Net Increase (Decrease) in Short-term Borrowings	14	▲2	32
Proceeds from issuance of shares	1,095	697	5,725
Proceeds from Share Issuance to Non-controlling Shareholders	1,060	-	-
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	-	▲158	▲ 1,604
Effect of exchange rate change on cash and cash equivalents	-27	▲ 4	▲ 0
Net Increase (Decrease) in Cash and Cash Equivalents	1,563	▲ 254	4,851
Net Increase (Decrease) in Cash and Cash Equivalents Due to Changes in Scope of Consolidation	-	-	▲ 6
Cash and Cash Equivalents at Beginning of Period	697	2,261	2,006
Cash and Cash Equivalents at End of Period (Q4)	2,261	2,006	6,851

Infra-Sharing Revenue Other Revenue

Domestic IBS Business	International IBS Business	Solution Business
All items except for the item below	All items	Cloud-based Wi-Fi service
Contracted construction work		SITE LOCATOR service

*1: Breakdown as of June 30, 2020

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The financial results for the 2nd Quarter of FY2020 are scheduled to be released at 15:00 or later on November 10, 2020.

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SHARING THE VALUE

Creating business with social impact

that brings value to all stakeholders